



Recommendations

on

Committee Structure

and

Terms of Reference

Truro Nursery School

Agreed by Governors 13/10/2022

The Role of the Chair of the Governing Body

- ❖ To ensure the business of the Governing Body is conducted properly, in accordance with legal and Council delegation requirements.
- ❖ To ensure meetings are run effectively, focusing on priorities and making the best use of time available, and to ensure that all members have an equal opportunity to participate in discussion and decision-making
- ❖ To establish and foster an effective relationship with the Headteacher based on trust and mutual respect for each other's roles. The Chair has an important role in ensuring that the Governing Body acts as a sounding board to the Headteacher and provides strategic direction

Disqualification – the Headteacher, Staff, Pupils,

The Role of the Clerk to the Governing Body

- ❖ To work effectively with the Chair of Governors, the other Governors and the Headteacher to support the Governing Body
- ❖ To advise the Governing Body on Constitutional and Procedural Matters, duties and powers
- ❖ To convene meetings of the Governing Body
- ❖ To attend meetings of the Governing Body and ensure minutes are taken
- ❖ To maintain a register of members of the Governing Body and report vacancies to the Governing Body
- ❖ To give and receive notices in accordance with relevant regulations
- ❖ To perform such other functions as may be determined by the Governing Body from time to time

Disqualification – Governors, Associate Members, the Headteacher

The Role of the Chair of a Committee

- ❖ To ensure the business of the Committee is conducted properly, in accordance with legal requirements
- ❖ To ensure meetings are run effectively, focusing on priorities and making the best use of time available, and to ensure that all members have an equal opportunity to participate in discussion and decision-making

Disqualification – none

The Role of the Clerk to Committees

- ❖ To advise the Committee on procedural and legal matters
- ❖ To convene meetings of the Committee
- ❖ To attend meetings of the Committee and ensure minutes are taken
- ❖ To perform such other functions with respect to the Committee as may be determined by the Governing Body from time to time

Disqualification – the Headteacher

The Governing Body

The Governing Body needs to take a strategic role, act as a critical friend to the School and be accountable for its decisions. It should set aims and objectives and agree, monitor and review policies, targets and priorities

Terms of reference:

- **To agree constitutional matters***, including procedures where the Governing Body has discretion
- To recruit new members as vacancies arise and **to appoint new governors*** where appropriate
- **To hold at least three Governing Body meetings a year***
- **To appoint or remove the Chair and Vice Chair***
- **To appoint or remove a Clerk to the Governing Body***
- **To establish the committees of the Governing Body and their terms of reference***
- To appoint the Chair of any committee (*if not delegated to the committee itself*)
- **To appoint or remove a Clerk to each committee***
- **To suspend a governor***
- **To decide which functions of the Governing Body will be delegated to committees, groups and individuals***
- **To receive reports from any individual or committee to whom a decision has been delegated and to consider whether any further action by the Governing Body is necessary***
- To approve the first formal budget plan of the financial year
- To keep the Health and Safety Policy and its practice under review and to make revisions where appropriate
- **To review the delegation arrangements annually***
- *Any items which individual governing bodies may wish to include*

***these matters cannot be delegated to either a committee or an individual**

Membership – As per the Instrument of Government

Disqualification – as per Regulation 20 and Schedule 6 of the Constitution Regulations

These terms of reference agreed by the Governing Body 13/10/2022

Name of Governor	End of term of Office
Mrs Rebecca Holmes (Parent)	06/10/2025
Mrs Rachel Heffer (Co-opted)	22/07/2024
Mrs Katie Sicolo	12/10/2026
Mr Julian Bose (LA)	19/02/2024
Mrs Rebecca Hayward (Parent)	12/02/2023
Vacancy (Parent)	
Mrs Stacey Sharrinton-Jenkins (Parent)	06/10/2025
Mrs Kate Jago (Staff)	04/09/2026
Mrs Helen Adams (Staff)	

Chair of the Governing Body	
Mrs Rachel Heffer	

Vice-Chair of the Governing Body	
Mrs Rebecca Hayward	

Clerk (s) to the Governing Body	
Susan Bennetts	

Quorum:	One half of the number of Governors in post
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Steering or Chairs' Committee

The suggested membership of this group is the Chairman of Governors, the Vice-Chairman, the Headteacher and the Chairman of each of the Committees. These key governors would have a more strategic and co-ordinating role and can add greatly to the effectiveness of the work of the Governing Body as a whole. The terms of reference give an indication of this broader perspective. **If the Governing Body decides not to have this committee it is suggested that these terms of reference are of such import they should be transferred to the Governing Body.**

The Governing body of TNS have decided to take collective responsibility for this as a whole governing body rather than have a separate committee.

Terms of reference:

- To agree, by early in the autumn term, the programme of work and calendar of meetings for the Governing Body and its committees for the school year, based on known cycles of school improvement, financial management, staffing issues and communicating with parents
- To monitor the progress of work being undertaken by committees and individuals
- To establish and keep under review Critical Incident policy and procedures
- To consider recommendations made by committees with regard to the working of the Governing Body
- To establish and keep under review a protocol for the Governing Body
- To establish and keep under review arrangements for Governors' visits to school
- To oversee arrangements for Governor involvement in formulating and monitoring the School Improvement Plan
- To make recommendations to the Governing Body to establish exceptional working arrangements where particular circumstances arise e.g. a joint committee to oversee a building project or a special committee to oversee an Ofsted inspection
- To be available and respond to matters of particular difficulty, sensitivity or emergency and offer advice to the Headteacher
- To undertake tasks delegated to them by the Governing Body
- *Additional items which individual Governing Bodies may wish to include*

These terms of reference agreed by the Governing Body	

Name of Governor	Date Appointed to the Committee
As for full governing body	

Chair of the Committee	
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Clerk to the Committee	
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Quorum (minimum of 3, committee can determine higher number)	
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Date Committee established	/ /
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Date of review:	/ /
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Hearings Committee

Terms of reference:

- To make any determination to dismiss any member of staff (*unless delegated to the headteacher*)
- **To make any decisions under the Governing Body’s personnel procedures e.g. disciplinary, grievance, capability where the Headteacher is the subject of the action***
- To make any decisions relating to any member of staff other than the Headteacher, under the Governing Body’s personnel procedures (*unless delegated to the Headteacher*)
- To make any determination or decision under the Governing Body’s General Complaints Procedure for Parents and others
- To make any determination or decision under the Governing Body’s Curriculum Complaints Procedure, in respect of National Curriculum disapplications, and the operation of the Governing Body’s charging policy:
- *Additional items which individual Governing Bodies may wish to include*

***cannot be delegated to an individual**

Membership – not less than 3 members of the Governing Body
 (NB. The number appointed to this committee directly affects the number required for an Appeal Committee)

Disqualification – The Headteacher

(It is suggested that only experienced governors be appointed to this committee and that the Chairman of Governors, due to probable prior knowledge, should not be a member)

These terms of reference agreed by the Governing Body	
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Name of Governor	Date Appointed to the Committee

Chair of the Committee	
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Clerk to the Committee	
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Quorum (minimum of 3, committee can determine higher number)	
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Date Committee established	/ /	Date of review:	/ /
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Appeals Committee

Terms of reference:

- To consider any appeal against a decision to dismiss a member of staff made by the Hearings Committee*
- To consider any appeal against a decision short of dismissal under the Governing Body's personnel procedures e.g. disciplinary, grievance, capability*
- To consider any appeal against selection for redundancy*
- Any items which individual governing bodies may wish to include

*cannot be delegated to an individual

Membership – no fewer members than the Hearings Committee

Disqualification – The Headteacher
Any members of the Hearings Committee

(It is suggested that only experienced governors be appointed to this committee and that the Chairman of Governors, due to probable prior knowledge, should not be a member)

These terms of reference agreed by the Governing Body	13/10/2022
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Name of Governor	Date Appointed to the Committee
Rachel Heffer	13/10/2022
Rebecca Holmes	13/10/2022
Stacey Sharrinton-Jenkins	13/10/2022

Chair of the Committee	
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Clerk to the Committee	
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Quorum (minimum of 3, committee can determine higher number)	
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Date Committee established	/ /
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Date of review:	/ /
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Admissions Committee (Voluntary Aided Schools)

Terms of reference:

- To determine within statutory provisions and the governing body policy whether any child should be admitted to the school*
- To review admissions arrangements and to make recommendations for changes to the governing body
- *Any items which individual governing bodies may wish to include*

***cannot be delegated to an individual**

Membership – It is considered good practice to appoint the headteacher onto any admissions committee, but headteachers cannot act in place of the governing body in determining the school’s admissions policy, or in deciding on the admission of any individual child.

These terms of reference agreed by the Governing Body / /

Name of Governor	Date Appointed to the Committee
(reserve)	

Chair of the Committee _____

Clerk to the Committee _____

Quorum (minimum of 3, committee can determine higher number) _____

Date Committee established / /

Date of review: / /

Pupil Discipline Committee

Terms of reference:

- To consider representations from parents in the case of exclusions of 5 days or less (*Committee may not re-instate*)
- To consider representations from parents in the case of exclusions totalling more than 5 but not more than 15 school days in one term (*meeting to be held between 6th and 50th school days after receiving notice of the exclusion*)
- To consider the appropriateness of any permanent exclusion or any exclusion where one or more fixed period exclusions total more than 15 school days in one term or where a pupil is denied the chance to take a public examination (*meeting to be held between 6th and 15th school days after receiving notice of the exclusion*)
- To ensure that the guidance contained in the 'Improving Attendance and Behaviour' document is practised in the school, with specific reference to the role assigned to the Governing Body.
- To review the School Behaviour and Discipline Policy, and make recommendations on changes to the Governing Body or relevant committee
- *Any items which individual governing bodies may wish to include*
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The Governing body of TNS have decided to take collective responsibility for this as a whole governing body rather than have a separate committee.

Membership – 3 or 5

NB. The Governing Body may nominate a pool of governors from which three or five will serve as the Discipline Committee to consider particular exclusions. If a governor has a connection with the pupil or the incident that could affect their ability to act impartially they should not serve at the hearing. If, through non-attendance of a governor, four members consider an exclusion, the chair has the casting vote.

Disqualification – The Headteacher

Any Governor with prior knowledge of the pupil or the incident.

(It is suggested that neither the Chairman of Governors nor a member of staff, due to probable prior knowledge, should be a member)

These terms of reference agreed by the Governing Body / / /

Name of Governor	Date Appointed to the Committee

Chair of the Committee / / /

Clerk to the Committee / / /

Quorum: 3

Date Committee established / / /

Date of review: / / /

Finance Committee

Terms of reference:

- In consultation with the Headteacher, to draft the first formal budget plan of the financial year
- To establish and maintain an up to date 3 year financial plan
- To consider a budget position statement including virement decisions at least termly and to report significant anomalies from the anticipated position to the Governing Body
- To ensure that the school operates within the Financial Regulations of the County Council
- To monitor expenditure of all voluntary funds kept on behalf of the Governing Body
- To annually review charges and remissions policies and expenses policies.
- To make decisions in respect of service agreements
- To make decisions on expenditure following recommendations from other committees
- To ensure, as far as is practical, that Health and Safety issues are appropriately prioritised
- To determine whether sufficient funds are available for pay increments as recommended by the Headteacher
- In the light of the Headteacher Performance Management Group's recommendations, to determine whether sufficient funds are available for increments
- *Additional items which individual Governing Bodies may wish to include*

Disqualification –

Any relevant person employed to work at the school other than as the headteacher, when the subject for consideration is the pay or performance review of any person employed to work at the school

These terms of reference agreed by the Governing Body	13/10/2022
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Name of Governor/Associate Member	G/AM	Date Appointed to the Committee
FGB - all governors form part of the finance committee with extra responsibilities given to: Mrs R Haywood		13/10/2022

Chair of the Committee	
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Clerk to the Committee	
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Quorum (minimum of 3, committee can determine higher number)	
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Date Committee established	/ /
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Date of review:	/ /
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Curriculum Committee

Terms of reference:

- To consider and advise the governing body on standards and other matters relating to the school's curriculum, including statutory requirements and the School's Curriculum Policy
- To consider curricular issues which have implications for Finance and Personnel decisions and to make recommendations to the relevant committees or the Governing Body
- To make arrangements for the Governing Body to be represented at School Improvement discussions with the LA and for reports to be received by the Governing Body
- To oversee arrangements for individual governors to take a leading role in specific areas of provision, eg SEN, Literacy, Numeracy. To receive regular reports from them and advise the Governing Body.
- To oversee arrangements for educational visits, including the appointment of a named co-ordinator
- *Additional items which individual Governing Bodies may wish to include*
- ***The Governing body of TNS have decided to take collective responsibility for this as a whole governing body rather than have a separate committee.***

These terms of reference agreed by the Governing Body / /

Name of Governor/Associate Member	G/AM	Date Appointed to the Committee

Chair of the Committee / /

Clerk to the Committee / /

Quorum (minimum of 3, committee can determine higher number) / /

Date Committee established / /

Date of review: / /

Premises Committee

Terms of reference:

- To advise the Governing Body on priorities, including Health and Safety, for the maintenance and development of the school's premises
- To oversee arrangements for repairs and maintenance
- To make recommendations to the Finance Committee on premises-related expenditure
- In consultation with the Headteacher and the Finance Committee, to oversee premises-related funding bids
- To oversee arrangements, including Health and Safety, for the use of school premises by outside users, subject to governing body policy
- To establish and keep under review a Building Development Plan
- To establish and keep under review an Accessibility plan
- *Additional items which individual Governing Bodies may wish to include*
- ***The Governing body of TNS have decided to take collective responsibility for this as a whole governing body rather than have a separate committee.***

These terms of reference agreed by the Governing Body / /

Name of Governor/Associate Member	G/AM	Date Appointed to the Committee

Chair of the Committee / /

Clerk to the Committee / /

Quorum (minimum of 3, committee can determine higher number) / /

Date Committee established / /

Date of review: / /

Personnel Committee

Terms of reference:

- To draft and keep under review the staffing structure in consultation with the Headteacher and the Finance Committee
- To establish a Salary Policy for all categories of staff and to be responsible for its administration and review
- To oversee the appointment procedure for all staff
- To establish and review a Performance Management policy for all staff*
- To oversee the process leading to staff reductions
- To keep under review staff work/life balance, working conditions and well-being, including the monitoring of absence
- To make recommendations on personnel related expenditure to the Finance Committee
- To consider any appeal against a decision on pay grading or pay awards
- *Additional items which individual Governing Bodies may wish to include*

*** The Headteacher Performance Review Group could be formed from this committee, but its members should have received the appropriate training**

Disqualification –

Any relevant person employed to work at the school other than as the Headteacher, when the subject for consideration is the pay or performance review of any person employed to work at the school

These terms of reference agreed by the Governing Body	13/10/2022
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Name of Governor/Associate Member	G/AM	Date Appointed to the Committee
Mrs Rebecca Haywood		13/10/2022
Mr Julian Bose		13/10/2022
Mrs Katie Sicolo		13/10/2022

Chair of the Committee	
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Clerk to the Committee	
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Quorum (minimum of 3, committee can determine higher number)	
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Date Committee established	/ /
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Date of review:	/ /
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Headteacher's Performance Review Group

Terms of reference:

- To arrange to meet with the External Adviser to discuss the Headteacher's performance targets
- To decide, with the support of the External Adviser, whether the targets have been met and to set new targets annually
- To monitor through the year the performance of the Headteacher against the targets
- To make recommendations to the Finance Committee in respect of awards for the successful meeting of targets set
- *Additional items which individual Governing Bodies may wish to include*

Membership – 2 or 3, but In Voluntary Aided and Voluntary Controlled Schools, at least one of the members must be a Foundation Governor. In Aided Schools, if the membership is three, then two must be Foundation Governors

Disqualification –

The Headteacher and Staff Governors

These terms of reference agreed by the Governing Body	13/10/2022
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Name of Governor	Date Appointed to the Group
Julian Bose	13/10/2022
Rebecca Holmes	13/10/2022
	13/10/2022

Chair of the Group	
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Review Officer	
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Quorum (minimum of 2 suggested)	
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Date Group established	/ /
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Date of review:	/ /
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Delegation of Responsibility to Individuals

Any individual to whom responsibility has been delegated is expected to work within the following terms of reference.

Terms of reference:

- To liaise with the appropriate member(s) of staff
- To visit the school with the purpose of gathering information concerning their area of responsibility and to increase their knowledge of the School
- To regularly report to the Governing Body, the Curriculum Committee or the Steering Group, whichever the Governing Body deems most appropriate, on developments and progress within their area of responsibility
- To raise the profile of the area of responsibility when related matters are considered by the Governing Body
- To attend training as appropriate
- *Any items which individual governing bodies may wish to include*

Disqualification – The following functions **CANNOT** be delegated to an **individual**:

Functions relating to:

- ❖ The alteration, closure or change of category of maintained schools
- ❖ The approval of the first formal budget plan of the financial year
- ❖ School discipline policies
- ❖ Exclusions of pupils (except in an emergency when the chair has the power to exercise these functions)
- ❖ Admissions

Area Of Responsibility	Name of Governor	Liaising with	Reporting to
Child Protection	Mrs R Heffer	Child Protection Co-ordinator	Governing Body
SEN	Mrs R Holmes	SENCO/Headteacher	Governing Body
Curriculum	Mrs K Sicolo	Headteacher	Governing Body
E Safety	Mrs R Heffer	Headteacher	Governing Body
H&S/Premises	Mr J Bose	Headteacher	Governing Body
DDA, Equality and Diversity	Mrs S Sharrinton-Jenkins	Headteacher	Governing Body
Children in Care	Mrs R Heffer	Headteacher	Governing Body
Whistleblowing	Mrs R Hayward	Headteacher	Governing Body
Governor Training	Nikki Jones	Headteacher	Governing Body
Parent Forum/Community	Mr J Bose	Headteacher	Governing Body
Early Years Pupil Premium	Mrs S Sharrinton-Jenkins	Headteacher	Governing Body
Data Protection/GDPR	Mrs R Hayward	Headteacher	Governing Body
Finance	Mrs R Hayward	Headteacher	Governing Body
Data and Standards	Mrs K Jago	Headteacher	Governing Body
Personnel	Mrs R Holmes	Headteacher	Governing Body

*For example, a curriculum subject, a key stage, a year group.

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Date Delegation Agreed

Date of review: Autumn term 2023

Committee Meeting Minutes Template

School

Committee

Terms of Reference

Quorum Chair

Clerk

Date of Meeting

Attendance

Name	Governor*	Associate Member*	Present/Apologies/Absent

*tick box where appropriate

Issues discussed

❖
❖
❖
❖
❖
❖

Decisions and recommendations made

❖
❖
❖
❖
❖
❖

Date and Time of Next Meeting
Duration of Meeting

Meeting Dates for the Academic Year

The next meeting will be held on 24/11/2022

Further meetings have been planned for:

02/02/2023

16/03/2023

27/04/2023

22/06/2023

All meetings are held at TNS at 5.15pm.